



CERTIFICATE OF INCORPORATION OF A PRIVATE LIMITED COMPANY

Company No. 7303078

The Registrar of Companies for England and Wales hereby certifies that:

NOVUS ALTAIR LIMITED

is this day incorporated under the Companies Act 2006 as a private company limited by shares and the situation of the registered office is in England and Wales.

Given at Companies House, on the 2nd July 2010



THE OFFICIAL SEAL OF THE
REGISTRAR OF COMPANIES



Companies House

— for the record —

The above information was communicated by electronic means and authenticated by the Registrar of Companies under section 1115 of the Companies Act 2006